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SEAN P. RAY

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Sean Ray is a Partner at Barran Liebman, representing management in complex employment matters and high stakes litigation. He defends employers against discrimination complaints, sexual harassment lawsuits, and retaliation claims, wage and hour claims, and represents employers in state and district court, as well as before Oregon's Bureau of Labor and Industries (BOLI) and the Washington State Human Rights Commission. In addition to being well-versed in trial skills and high-profile litigation, Sean works with employers to ensure compliance with changes in the law, including drafting and revising their employee handbooks and providing customized trainings to address harassment and discrimination in the workplace. Sean's clients value his solution-oriented approach and focus on long-term business success.

Sean regularly writes about employment law cases and decisions, and his columns can be found in such publications as the *Portland Business Journal*, the *Daily Journal of Commerce*, and *Oregon Business Magazine*. He often provides on-site employment law training to help businesses prevent workplace grievances.

Sean is committed to supporting the Ronald McDonald House of Charities, currently serving on their Governing Board for Oregon & SW Washington. Prior to his elevation to the Governing Board, he served as a member of the Young Professionals' Friends of the House Board since 2015. He is also a past Board Member of the Multnomah Bar Association's Young Lawyers Section where he voted as the Multnomah Bar Association's Young Lawyers Section Delegate to the American Bar Association. Additionally, he served as the 2014 Co-Chair of the American Bar Association Young Lawyer Division's Bullyproof Program which received praise for its implementation in the Portland Public School District. Sean also served on the Campaign for Equal Justice Associates Committee, and is a past member of the CourtCare Advisory Committee.

Sean received his B.S. in Mechanical Engineering from the University of Portland, and earned his J.D. at the University of Oregon. In addition to being licensed to practice in Oregon, Washington, the U.S. District Court of Oregon, and the Ninth Circuit Court of Appeals, Sean is also a Registered United States Patent Attorney.

Representative Matters

- Secured a directed verdict at trial defending publishing company against a lawsuit alleging breach of contract, discrimination, and intentional infliction of emotional distress.
- Obtained summary judgment in federal court in favor of client on all 14 claims brought by plaintiff, including unpaid overtime, whistleblower retaliation, race and national origin discrimination, sexual harassment, defamation, and intentional infliction of emotional distress.
- Effectively defended a defense verdict on appeal by plaintiff in the Oregon Court of Appeals.

Representative Matters (continued)

- Obtained summary judgement in state court in favor of client on age discrimination claim, securing an award of costs and disbursements.
- Successfully defended numerous restaurant and lodging clients against administrative complaints alleging discrimination, sexual harassment, workers' compensation retaliation,

whistleblowing, and Oregon Family Leave Act (OFLA) interference before BOLI and the Equal Employment Opportunity Commission (EEOC) resulting in dismissal of the claims.

- Obtained summary judgment in state court in favor of client where plaintiff sought damages for breach of fiduciary duty, retaliation, and breach of contract.
- Defended small employer against whistleblowing claims in Formal Charges brought by BOLI on behalf of two former employees. The matter was successfully resolved for an extremely nominal value (3% of what BOLI sought in damages).

Areas of Practice

Appellate Law Class Actions Compliance Advice Contract Administration Directors & Officers Coverage Employee Handbooks Employment Law Advice & Litigation Higher Education Representation HR Audits Labor Relations On-Site Employment Law Training Reductions in Force Social Media Successorship & Acquisitions Trade Secrets & Non-Competition Agreements Wage & Hour

Honors

The Best Lawyers in America: Listed as a Ones to Watch Labor & Employment Law Management, Labor & Employment Litigation Attorney (2021)
Oregon Super Lawyers Magazine: Super Lawyer (2020-present); Rising Star (2016-2018)
Graduate of National Institute for Trial Advocacy: Trial Skills (2013)
Multnomah Bar Association: Young Lawyers Section Award of Merit (2011)

Professional Experience & Affiliations

- Multnomah Bar Association: Member (2009-present); CLE Committee, Member (2014-present); Golf Committee, Member (2011-2014)
- Multnomah Bar Association Young Lawyers Section: Member (2009-2014); Multnomah Lawyer Articles Editor (2012-present); Board Member (2012-2014); Bullyproof Program, Co-Chair (2014); YLS Summer Social, Host & MC (2012); Membership Committee, Chair (2011-2012)
- Oregon State Bar Association: Labor & Employment Section, Member (2012-present); Intellectual Property Section, Member (2008-present); Civil Rights Section Executive Committee, Member (2012-2015); Member (2007-present)

Professional Experience & Affiliations (continued)

Oregon Restaurant & Lodging Association: Member (2012-present)

- Oregon Association of Defense Counsel: Member (2012-present)
- Court Care Advisory Committee: MBA Young Lawyers, Section Representative (2012-2013)
- American Bar Association: Multnomah Bar Association Young Lawyers Section, Delegate (2013-2014)
- The Lawyers' Campaign for Equal Justice: Associates Committee, Member (2011-2015)

Oregon Law Reunion Class of 2007: Steering Committee Member

US District Court of Oregon Historical Society: Member

Civic Activities

Ronald McDonald House of Charities: Governing Board for Oregon & SW Washington (2022present); Young Professionals' Friends of the House Board, Member (2015-2021)

Representative Presentations

- Rogue Valley SHRM Legal Seminar: "The Often-Imitated, Never-Duplicated Barran Liebman Case Law Update"; "Don't Let Workplace Tech Get Your Wires Crossed," Presenter (5/15/24)
- Salem SHRM: "Key Legal Updates & Best Practices for Employers in 2024," Presenter (4/9/24)
- BBSI Southern & Central Oregon Employment Law Seminar: "Key Legal Updates & Best Practices for Oregon Employers in 2024," Presenter (4/3/24)
- Barran Liebman Internal CLE: "Effective Use of Requests for Admission," Co-Presenter (2/22/24)
- Douglas County SHRM: "Preventing Harassment, Discrimination & Retaliation in the Workplace; Overseeing Employee Discipline, Coaching & Performance Management in the Era of Labor Shortages; Managing Mental Health in the Workplace: Navigating ADA, FMLA & Other Accommodation Law," Presenter (11/3/23)
- Barran Liebman Annual Seminar: "Bag Checks & Turnstiles: Balancing Employer Security with Employee Privacy," Presenter (9/28/23)
- Rogue Valley SHRM Legal Seminar: "Managing Mental Health in the Workplace: Navigating ADA, FMLA & Other Accommodation Law"; "Meet Your New Hiring Assistant, Anne Droid: Utilizing AI in the Workplace," Presenter (5/17/23)
- Salem SHRM: "Key Legal Updates & Best Practices for Oregon Employers in 2023," Presenter (5/9/23)
- BBSSI/Barran Liebman Webinar: "Key Legal Updates & Best Practices for Oregon Employers in 2023," Presenter (4/6/23)
- Portland Human Resource Management Association (PHRMA) Legal Update: "Meet Your New Hiring Assistant, Anne Droid: Utilizing AI in the Workplace," Presenter (1/11/23)
- Barran Liebman Annual Seminar: "Steering Artificial Intelligence: Considerations for an AI-Fueled Workplace," Presenter (9/29/22)
- Rogue Valley SHRM May Legal Seminar: "COVID-19 Workplace Regulations: Where Are We Now?," Presenter (5/18/22)
- HR Annie Consulting Leading Leaders Workshop: "Addressing the Rise in Employee Mental Health Issues: How to Stay Compliant with the ADA & Related Laws," Presenter (5/3/22)
- BBSI Southern & Central Oregon Employment Law Seminar: "Employment Law Updates & Best Practices for Oregon Employers in 2022," Presenter (4/26/22)
- BOLI's 37th Annual Employment Law Conference: "Managing Mental Health in the Workplace: Navigating ADA, FMLA, & Other Accommodation Law," Presenter (11/4/21)

- Barran Liebman Annual Seminar: "Ace Your Wage & Hour Compliance: Pro Tips for Minimizing Liability," Presenter (9/30/21)
- Barran Liebman Webinar: "Managing Mental Health in the Workplace: Navigating ADA, FMLA, & Other Accommodation Laws," Presenter (6/8/21)
- Rogue Valley SHRM May Legal Seminar: "Employment Law Update: Recent Changes, COVID-19 Workplace Considerations, & What Employers Can Expect Next," Presenter (5/19/21)
- BBSI Employment Law Webinar: "Workplace Policy Updates & Top Considerations for 2021," Presenter (3/30/21)
- Southwest Washington Contractors Association Webinar: "SWCA's 17 Most Pressing Questions #6 Will Shock You!," Presenter (11/18/20)
- Douglas County Society for Human Resource Management (SHRM): Conducting Your Own HR Audit: Compliance, Checklists, Best Practices & More," Presenter (10/9/20)
- Oregon CUPA-HR Spring Conference: "Coronavirus in the Workplace: How Employers Should Respond," Presenter (4/3/20)
- Klamath County Chamber of Commerce: "2020 Employment Law Update," Presenter (3/11/20)
- Medford & Jackson County Chamber of Commerce: "2020 Employment Law Update," Presenter (3/10/20)
- Grants Pass & Josephine County Chamber of Commerce: "2020 Employment Law Update," Presenter (3/10/20)
- Featured on KOIN 6 News: "Coronavirus in the Workplace," Presenter (3/6/20)
- Featured in Oregon Public Broadcasting *Think Out Loud* Radio Program: "How Coronavirus is Affecting Workers, Employers, & Students," Panelist (3/3/20)
- Medford Business Resource Symposium: "Employment Law Update," Presenter (10/23/19)
- Barran Liebman Annual Seminar: "Lawsuit Sideshow: Why Whistleblowing Claims are the Latest Gimmick," Presenter (10/10/19)
- 2019 Rogue Valley SHRM Annual Legal Seminar: "Staying Afloat in a Sea of Change: Changes & Developments in the Legal Landscape That Employers Need to Know," Presenter (5/15/19)
- Grants Pass & Josephine County Chamber of Commerce Employment Law Series: "Coping with Employee Mental Health Issues: Employer Responsibilities under the ADA," Presenter (3/26/19)
- Medford & Jackson County Chamber of Commerce: "Coping with Employee Mental Health Issues: Employer Responsibilities under the ADA," Presenter (3/26/19)
- Oregon CUPA-HR Spring Conference: "It's Raining Cats and (Service) Dogs: How to Deal with the Rise of Support and Service Animals in the Workplace," Presenter (3/8/19)
- Douglas County Society for Human Resource Management (SHRM): "Social Media in HR: Effective Policies & Procedures," Presenter (1/11/19)
- BOLI's 34th Annual Employment Law Conference: "The Essentials of Wage & Hour Law: How to Comply with Changing Regulations," Presenter (11/1/18)
- Grants Pass & Josephine County Chamber of Commerce Employment Law Series: "Succession Planning Continues," Presenter (10/23/18)
- Medford & Jackson County Chamber of Commerce: "Helping Businesses Succeed Employment Law Series: Succession Planning Continues," Presenter (10/23/18)
- Barran Liebman Annual Seminar: "CANOE Survive an ICE Audit? Best Practices for I-9 Compliance & Immigration and Customs Enforcement Interactions," Presenter (9/27/18)

- Oregon Employer Council Spring Conference: "Effective Social Media Practices for Employers"; "Navigating Drug Testing & Reasonable Suspicion in the Workplace," Presenter (5/14/18)
- Grants Pass & Josephine County Chamber of Commerce Employment Law Series: "That's Not How We Do Things Here: Re-Evaluating Sexual Harassment in the Workplace," Presenter (4/24/18)
- Medford & Jackson County Chamber of Commerce: "Helping Businesses Succeed Employment Law Series: That's Not How We Do Things Here: Re-Evaluating Sexual Harassment in the Workplace," Presenter (4/24/18)
- Northwest Human Resource Management Association's 2018 Oregon HR Academy: "HR and Legal Update," Presenter (4/16/18)
- 2017 WCC Conference: "Navigating Marijuana and the Workplace: An Employment Law Perspective," Presenter (11/9/17)
- BOLI's 33rd Annual Employment Law Conference: "Prevention of Harassment & Workplace Clashes," Presenter (11/7/17)
- Grants Pass & Josephine County Chamber of Commerce Employment Law Series: "Marijuana-Reasonable Suspicion," (10/24/17)
- Medford & Jackson County Chamber of Commerce: "Helping Businesses Succeed Employment Law Series: Marijuana - Reasonable Suspicion," Presenter (10/24/17)
- Barran Liebman Annual Seminar: "Protection Based On Perception, I Reckon: Exploring The Recent Trend Of Employment Discrimination Claims Based On Employee's Perceived (But Mistaken) Membership In A Protected Class," Presenter (10/5/17)
- ORLA Podcast: "The Impact of Immigration Laws on Employers," Featured Guest, (9/13/17)
- Oregon Society of Certified Public Accountants Not-for-Profit Conference: "Hot Topics & Emerging Trends in Employment Law," Presenter (5/1/17)
- April 2017 IMA Dinner Event: "Hot Topics in Employment Law," Presenter (4/18/17)
- 2017 NHRMA Human Resource Academy: "HR Employment Law," Presenter (4/11/17)
- Grants Pass & Josephine County Chamber of Commerce: "The Post-Election Picture for Employers Employment Law Series, Part 1," Presenter (1/25/17)
- Medford & Jackson County Chamber of Commerce: "Helping Businesses Succeed Employment Law Series, Part 1: The Post-Election Picture for Employers," Presenter (1/24/17)
- PHRMA November Luncheon: "Recent Changes and Emerging Trends in Employment Law," Presenter (11/16/16)
- 2016 Oregon Society of Certified Public Accountants Business & Industry Conference: "Emerging Trends in Employment Law," Presenter (10/14/16)
- Southern Oregon Occupational Safety & Health Conference: "Legal Update for HR & Safety Professionals," Presenter (10/12/16)
- Barran Liebman Annual Seminar: "License and Registration? How Failing to Produce Requested Documents Could Leave You Stranded," Presenter (10/6/16)
- Klamath Falls Chamber of Commerce: "DOL's New Overtime Rule: How the Salary Increase for FLSA Exemptions Affect Your Business Employment Law Series, Part 5," Presenter (7/27/16)
- Klamath Falls Chamber of Commerce: "Is Your Workplace a Zoo? Employment Law Series, Part 4," Presenter (7/27/16)
- Grants Pass & Josephine County Chamber of Commerce: "DOL's New Overtime Rule: How the Salary Increase for FLSA Exemptions Affects Your Business – Employment Law Series, Part 5," Presenter (7/26/16)

- Grants Pass & Josephine County Chamber of Commerce: "Dealing with Animals in the Workplace – Employment Law Series, Part 4," Presenter (7/26/16)
- Medford & Jackson County Chamber of Commerce: "Helping Businesses Succeed Employment Law Series, Part 5: DOL's New Overtime Rule: How the Salary Increase for FLSA Exemptions Affects Your Business," Presenter (7/26/16)
- Medford & Jackson County Chamber of Commerce: "Helping Businesses Succeed Employment Law Series, Part 4: Is Your Workplace a Zoo?: Animals in the Workplace," Presenter (7/26/16)
- Technical Assistance for Employers Program of BOLI- Recordkeeping Requirements Seminar: "OSHA's New Rule Affects Post-Accident Drug Testing Policies," Guest Presenter (6/22/16)
- 2016 Rogue Valley SHRM Annual Legal Seminar: "Legislative and Case Law Update," Presenter (5/18/16)
- 2016 Rogue Valley SHRM Annual Legal Seminar: "Technological Advances Affecting Employment Law," Presenter (5/18/16)
- Barran Liebman Breakfast Seminar: "Is Your Workplace a Zoo?," Presenter (5/10/16)
- Oregon Society of Certified Public Accountants Not-for-Profit Conference: "Hot Topics & Emerging Trends in Employment Law," Presenter (5/2/16)
- Klamath Falls Chamber of Commerce: "Managing Social Media in the Workplace Employment Law Series, Part 3," Presenter (4/27/16)
- Grants Pass & Josephine County Chamber of Commerce: "Managing Social Media in the Workplace Employment Law Series, Part 3," Presenter (4/26/16)
- Medford & Jackson County Chamber of Commerce: "Helping Businesses Succeed Employment Law Series, Part 3: Managing Social Media in the Workplace," Presenter (4/26/16)
- 78th Annual Oregon Logging Conference: "Mandatory Sick Leave in Oregon," Presenter (2/26/16)
- Klamath Falls Chamber of Commerce: "Employer Consideration to Dealing with Marijuana in the Workplace Employment Law Series, Part 2," Presenter (1/26/16)
- Grants Pass & Josephine County Chamber of Commerce: "Managing the Impact: Employer Considerations for Dealing with Marijuana in the Workplace – Employment Law Series, Part 2," Presenter (1/25/16)
- Medford & Jackson County Chamber of Commerce: "Helping Businesses Succeed Employment Law Series, Part 2: Managing the Impact: Employer Considerations for Dealing with Marijuana in the Workplace," Presenter (1/25/16)
- Grants Pass & Josephine County Chamber of Commerce: "Helping Businesses Succeed Employment Law Series, Part 1," Presenter (11/16/15)
- Oregon Association of Orthopedic Executives Fall Conference: "Keys to a Complete Employee Handbook," Presenter (11/13/15)
- Klamath County Chamber of Commerce: "Paid Sick Leave in Oregon Employment Law Series, Part 1," Presenter (10/28/15)
- Medford & Jackson County Chamber of Commerce: "Helping Businesses Succeed Employment Law Series, Part 1: Jackson County Employment Law Seminar," Presenter (10/27/15)
- theDove TV: "Oregon Work Laws," On-Air Interview (10/27/15)
- Boly:Welch and Barran Liebman: "Navigating the Complexities of Employee Classification," Presenter (9/30/15)
- Barran Liebman LLP Annual Seminar: "Bam! Pow! EPLI!" Presenter (9/24/15)

- Rogue Valley SHRM & BBSI Seminar Series: Grants Pass and Medford: "Oregon Statewide Sick Leave," Presenter (8/11/15)
- Rogue Valley Society for Human Resource Management: "Employment Law Training," Presenter (5/20/15)
- NHRMA 2015 Oregon HR Academy: "HR & Employment Law," Co-Presenter (4/14/15)
- Mastering Staff Management for Food & Beverage Entrepreneurs: "Delivering Performance Feedback," Co-Presenter (4/7/15)
- Mastering Staff Management for Food & Beverage Entrepreneurs: "Hiring and On-Boarding," Co-Presenter (3/31/15)
- National Business Institute: Employment Law 2014 Comprehensive Guide "Wage and Hour Basics," Presenter (12/10/14)
- Barran Liebman Food For Thought Breakfast Seminar: "Legislative & Case Law Update," Presenter (12/2/14)
- Client Training: "Diversity & Discrimination," Presenter (10/3/14)
- MBA Young Lawyer's Section CLE: "Navigating Employment Leave Laws," Presenter (9/25/14)
- Barran Liebman LLP Annual Seminar: "Talkin' Bout My Generation: Leading a Multigenerational Workforce," Presenter (9/25/14)
- Northwest Human Resource Management Association's 2014 Oregon HR Academy: "HR and Legal Update," Presenter (4/29/14)
- Bridgeport Continuing Education: "Case Law Update," Presenter (4/9/14)
- Employment Law Beyond the Basics Sterling Educational Service: "Privacy and Social Media in the Workplace," Presenter (3/6/14)
- NW EEO Conference: "Employment Law Update," Presenter (1/21/14)
- ADP Conference: "Legislative and Legal Update: What PR and HR Need to Know for 2014," Presenter (10/25/13)
- Barran Liebman's 1st Annual Latino Employment Law Seminar: "Social Media," Presenter (10/24/13)
- City of Newberg Mid-Management Training: "Effective Documentation: Performance Evaluation and Discipline," Presenter (10/17/13)
- Oregon State Bar CLE: "Social Media," Presenter (9/27/13)
- Barran Liebman LLP Annual Seminar: "Legislative & Case Law Update," Presenter (9/26/13)
- HR.com Webinar "The Essentials of Wage and Hour," Presenter (9/23/13)
- AGC Columbia-Willamette Chapter Summer Convention: "Top Ten Reasons Employers Get Swept Under the Current," Presenter (8/9/13)
- HR.com Webinar: "Federal Wage & Hour Laws and Issues," Presenter (5/22/13)
- ASQ NW Quality and Improvement Conference: "Why Can't We All Just Get Along? How to Reduce Workplace Conflict and Successfully Achieve Resolution," Presenter (5/16/13)
- NHRMA Oregon Human Resources Academy: "HR and Employment Law," Presenter (5/1/13)
- Barran Liebman Seminar: "Performance-Enhancing Practices for Employers: Decreasing Employee Absences & Increasing Productivity," Presenter (4/24/13)
- Yakima Valley Human Resources Association: "Managing Social Media Legally," Presenter (4/16/13)
- Yakima Valley Human Resources Association: "Revised I-9 Form Training," Presenter (4/16/13)
- Barran Liebman Seminar: "Performance-Enhancing Practices for Employers: Decreasing Employee Absences & Increasing Productivity," Presenter (4/14/13)
- Northwest EEO: "Labor and Employment Case Law Update," Presenter (1/9/13)

- Barran Liebman LLP Annual Employment, Labor & Benefits Seminar: "The Year's Update in Labor & Employment Law," Presenter (9/27/12)
- Client Training: "Disability Discrimination in the Workplace," Presenter (6/26/12)
- Worker's Compensation Educational Conference: "Preventing Workplace Violence," (11/2011)

LA Conference: "Oregon Insurance Traps," (11/2011)

Representative Publications

- "The End of the Round-Up? Oregon Federal Court Takes Issue with Employer Rounding Practices," Barran Liebman Electronic Alert, February 16, 2023
- "COVID-19 Regulations: Where Are They Now?" Cascade Business News, May 18, 2022
- "Responding to a Sudden Rise in Religious Accommodation Requests," Daily Journal of Commerce, October 22, 2021
- "Accommodating Anxiety & Other Mental Illnesses in the Workplace," Oregon Business magazine, May 4, 2021
- "Department of Labor Issues New Guidance for Tracking Teleworkers' Hours," Cascade Business News, September 16, 2020
- Quoted in the Portland Business Journal: "How a Portland Law Firm Manages to Litigate in 2020," September 4, 2020
- "Considerations for Bringing Back Furloughed or Laid-Off Employees," Daily Journal of Commerce, June 26, 2020
- Editor of the Oregon State Bar's "Advising Oregon Businesses" Volume 5, 2019 Revision
- "Oregon Sick Time, School Closures, & Quarantined Employees," Barran Liebman Electronic Alert, March 13, 2020
- "Coronavirus in the Community: How Employers Should Respond to the Outbreak," Barran Liebman Electronic Alert, March 2, 2020
- "Coronavirus in the Workplace: Safety Considerations for Employees with Employees Returning from Coronavirus-Infected Areas," *Cascade Business News*, February 19, 2020
- "Don't Let Your Company Holiday Party Turn Your 'Happy New Year' into a 'Happy Sue Year'," Cascade Business News, November 20, 2019
- "Disability Accommodation: A Compliance Reminder," New Orleans City Business, October 26, 2018
- "Disability Accommodation: A Compliance Reminder," Daily Journal of Commerce, October 25, 2018

"Tip Pooling Laws Change Again," Barran Liebman Electronic Alert, April 11, 2018

- "Are Reasonable Accommodations 'For the Birds?'," Daily Journal of Commerce, March 23, 2018
- "Lessons from a Hollywood Sex Scandal," Cascade Business News, November 15, 2017
- "Employers and the Eclipse: Are You Prepared for the Path of Totality?," Barran Liebman Electronic Alert, August 15, 2017
- Featured in "Should the Coming Solar Eclipse Block out Work?," Society for Human Resource Management, August 14, 2017
- "Immigration and Employee Documentation: Don't Let I-9 Audits Put You on Thin Ice," Main Ingredient, May/June 2017
- "Immigration and Employee Documentation: Don't Let I-9 Audits Put You on Thin Ice," Lodging News, April 17, 2017
- Featured in "Despite Concerns about March Madness Pools, Don't Shut Them Down," Society for Human Resource Management, March 10, 2017
- "Risky Business: Employers Tracking Employees via GPS," Daily Journal of Commerce, September 22, 2016

Representative Publications (continued)

- "Department of Labor's Mandatory Poster Updates," Barran Liebman Electronic Alert, August 2, 2016
- "OSHA's New Rule Affects Post-Accident Drug Testing Policies," Barran Liebman Electronic Alert, June 20, 2016
- "This Just In: Federal Protection for Company Trade Secrets," Cascade Business News, May 18, 2016

Quoted in "The State of Small Business: Oregon," Business News Daily, April 27, 2016

- "Ninth Circuit Disinvites Back-of-the-House Employees from Tip-Pool Party," Expert Guide: Opportunities & Developments – West Coast USA 2016, A Publication of CorporateLiveWire, April, 2016
- "Ninth Circuit Empties the Pool: Tip-Pooling Agreements Including Back-of-the-House Employees Are Invalid," Barran Liebman Electronic Alert, February 24, 2016
- Featured in "Safe Bets: Super Bowl Gambling, Monday Absenteeism," Society for Human Resource Management, February 5, 2016
- Featured in "Dealing with Marijuana in the Workplace," KOBI 5 News, January 25, 2016
- Featured in "Risk Management: Hospitality Industry Faces New Threats and Potential Liabilities," Lodging News- The Oregon Lodging & Restaurant Magazine, October/November Issue 2015
- "Why Customers with Service Animals Give the Hospitality Industry a 'Ruff' Time," Main Ingredient – The Oregon Lodging & Restaurant Magazine, July/August Issue 2015
- "Security Screening: Time is Not Compensable," Legal & Compliance Excellence Essentials, January 2015
- Featured in "High Court FLSA Ruling on Post-Shift Tasks Gives Health-Care Employers New Guidance," BNA's Health Law Reporter, December 18, 2014
- "US Supreme Court Says Security Screening Time Is Not Compensable," Barran Liebman Electronic Alert, December 9, 2014
- "Cheerleaders Have Wage Claims, Yes They Do," Idaho Business Review, June 5, 2014
- "We Have Wage Claims, Yes We Do," Daily Journal of Commerce, May 23, 2014
- "Getting 'OLD': A Young Lawyer's Transition from the YLS to the 'Big' MBA," Multnomah Lawyer, April 2014
- "The Tip of the IRS-berg: The Misclassification of Mandatory Service Charges," Expert Guide by Corporate Livewire – Opportunities & Developments – West Coast USA 2014, February 2014
- "Success or Failure? Employer Can Be Liable for Prior Business's Unpaid Wage Claims As a "Successor to the Business," Barran Liebman Electronic Alert, January 28, 2014
- "IRS Offers Restaurants a Tip: 'Mandatory Gratuities' Are Not Tips," Barran Liebman Electronic Alert, January 9, 2014
- The Developing Labor Law: 2014 Cumulative Supplement, Contributing Editor, 2014
- Featured in "At Long Last, Wills for First Responders," The Oregonian, October 5, 2013
- "Employers Must Think Outside the Box' When Hiring in Seattle: New 'Ban the Box' Ordinance Restricts Use of Criminal Background Checks," Barran Liebman Electronic Alert, September 13, 2013
- "Pool Maintenance for Employers: Oregon Court Clarifies Tip Pooling Practices," Daily Journal of Commerce, August 22, 2013
- "Everyone Back in the Pool: Oregon Court Invalidates DOL Regulations Limiting Tip Pools," Barran Liebman Electronic Alert, June 28, 2013
- "Hold the Pickets, Hold the Unions?," Cascade Business News, May 16, 2013
- "Litigation at the Crossroads: Sexual Orientation, the First Amendment, and Freedom of Religion," Oregon State Bar Civil Rights Newsletter, March 2013

Representative Publications (continued)

- "Empty Backfield: Don't Get Blindsided by Employee Absences the Day after the Super Bowl," Barran Liebman Electronic Alert, February 1, 2013
- "Why You Should Care About Portland's Mandatory Sick Leave Proposal," Barran Liebman Electronic Alert, January 22, 2013
- Contributing Editor, The Developing Labor Law: 2013 Cumulative Supplement, 2013
- "Ho, Ho, PTO: Employee Time Off During the Holiday Season," Barran Liebman Electronic Alert, December 13, 2012
- "Lessons from a Lawsuit: Wage and Hour Reminders from the Darden Class Action," Daily Journal of Commerce, October 25, 2012
- "Wisconsin's Public Sector Bargaining Reform is Struck Down," Barran Liebman Electronic Alert, September 19, 2012
- "NLRB Rule Expands Labor Law Rights," Oregon Business Magazine Law Journal, September 2012
- "NLRB Interferes with Employers' Workplace Investigations," Barran Liebman Electronic Alert, August 7, 2012
- "EEO Affirmative Action: Oregon," XpertHR.com, July 2012
- "Hours Worked: Oregon," XpertHR.com, July 2012
- "Minimum Wage: Oregon," XpertHR.com, July 2012
- "Overtime: Oregon," XpertHR.com, July 2012
- "Meal Break Missteps Make Restaurants Targets for Audits," *Daily Journal of Commerce*, June 21, 2012 Featured in "Spotlight on People on the Move," *Portland Business Journal*, May 11, 2012
- "Arrested Developments: An Update on Employer Use of Criminal Background Checks from the EEOC," Barran Liebman Electronic Alert, April 30, 2012
- Profiled in "Barran Liebman LLP Continues Strong Duck Tradition," University of Oregon School of Law, April 23, 2012
- "Taking a Bite Out of Wage and Hour Audits," Barran Liebman Electronic Alert, April 23, 2012
- "Update: U.S. District Court Declares NLRB Notice Posting Unenforceable," Barran Liebman Electronic Alert, April 17, 2012
- "Mean Girls at Work: Employer Liability for IIED," Corporate Counselor, Oregon State Bar Corporate Counsel Section, June 2010
- "The Separation of Church and State-ments," Employment Law Blog
- "Woody Woo & FLSA, Too: Ninth Circuit Affirms Tip Pool Agreement Where Wait Staff Were Paid More Than Minimum Wage," Employment Blog
- "Supreme Court Says Hertz Has a Lot of Nerve...in New Jersey: U.S. Supreme Court Chooses "Nerve Center' Test for 'Principal Place of Business' Evaluation," Employment Blog

Admitted to Practice

Oregon

U.S. District Court, District of Oregon

Washington

- U.S. District Court, Western District of Washington
- U.S. District Court, Eastern District of Washington
- U.S. Court of Appeals, Ninth Circuit

Registered United States Patent Attorney

Academics

- University of Oregon School of Law (J.D. with Intellectual Property Law Statement of Completion, 2007): Award of Excellence (Law) Scholarship; Top mark in the Legal Research & Writing Oral Arguments
- University of Portland (B.S., 2001): University of Portland President's Scholarship; University of Portland Mini Baja Team Leader and Design Engineer